



2012-13

# Final Budget

September 17, 2012



# Agenda

- State Budget
- Peralta's 2012-13 Final Budget
- Implementation of Budget Allocation Model

# State Budget

# 2012-13 State Budget

- The State budget contains the following solutions to address an identified \$15.8 billion budget deficit:
  - \$8.1 billion in expenditure reductions
  - \$6 billion in new revenues (risk)
  - \$2.5 billion in borrowing and fund transfers
  - \$948 million reserve

# 2012-13 State Budget

- The Budget Bill contains the following community college provisions:
  - No new reductions unless the November ballot fails
  - \$50 million in growth, contingent upon the November ballot
  - \$159.9 million to reduce deferrals, contingent upon the November ballot
  - Contains trigger language should the November tax initiative fails; midyear cuts of \$338.6 million (in addition to the loss of \$209.9 million noted above)

# 2012-13 State Budget

- Cautioned Optimism
  - No base reductions
  - Proposed growth
  - Reduced borrowing costs related to the reduction in deferrals
- Looming Risks
  - Potential \$548.5 million swing based upon the November election
  - Strength of the State economy





# Peralta's 2012-13 Final Budget

# 6 Year FTES Summary

	Base Funding	Funded	Actual	Unfunded	Revenue Lost	Projected Direct Costs
2007-08	19,058	19,414	19,414	-	-	-
2008-09	19,414	19,805	20,359	554	\$2,528,456	\$1,392,914
2009-10	19,041	19,041	22,179	3,138	\$14,321,832	\$7,889,829
2010-11	19,041	19,510	19,871	361	\$1,647,604	\$907,657
2011-12	18,019	17,992	18,655	663	\$3,025,932	\$1,666,971
2012-13	17,992	16,683	17,800	1,117	\$5,097,988	\$2,808,457



# Unrestricted General Fund - 2011-12 Recap

		2012-13 Final Budget	2011-12 Estimated Actuals	2011-12 Working Budget	2011-12 Approved Final Budget
<b>Revenue</b>					
	Federal Revenue	\$ -		\$ -	\$ -
	State Revenue	\$ 60,214,614	\$ 69,021,227	\$ 67,688,034	\$ 66,456,104
	Local Revenue	\$ 40,523,039	\$ 35,958,154	\$ 34,171,384	\$ 39,121,683
	Trans Res Revenue	\$ 11,398,445	\$ 8,093,251	\$ 10,000,000	\$ 10,000,000
	<b>Revenue Total</b>	<b>\$ 112,136,098</b>	<b>\$ 113,072,632</b>	<b>\$ 111,859,418</b>	<b>\$ 115,577,787</b>
<b>Expenses</b>					
	Full Time Academic	\$ 18,383,337	\$ 17,061,854	\$ 17,361,315	\$ 17,331,315
	Academic Admin	\$ 3,385,898	\$ 3,326,493	\$ 3,308,304	\$ 3,138,240
	Other Faculty	\$ 5,667,564	\$ 4,885,485	\$ 5,087,010	\$ 5,213,256
	Part Time Academic	\$ 7,140,736	\$ 14,936,055	\$ 12,688,659	\$ 12,305,375
	Classified Salary	\$ 20,716,521	\$ 19,557,057	\$ 20,391,460	\$ 20,314,427
	Fringe Benefits	\$ 37,566,502	\$ 33,794,115	\$ 34,395,611	\$ 37,323,210
	Books, Supplies, Services	\$ 13,478,072	\$ 13,360,073	\$ 14,346,928	\$ 13,021,842
	Equipment Cap Outlay	\$ 107,435	\$ 159,534	\$ 196,094	\$ 109,995
	Debt Service Transfer	\$ 4,719,658	\$ 4,497,942	\$ 3,113,662	\$ 6,820,127
	Load Banking	\$ 970,375	\$ -	\$ 970,375	\$ -
	<b>Expense Total</b>	<b>\$ 112,136,098</b>	<b>\$ 111,578,608</b>	<b>\$ 111,859,418</b>	<b>\$ 115,577,787</b>

# Unrestricted General Fund – Fund Balance

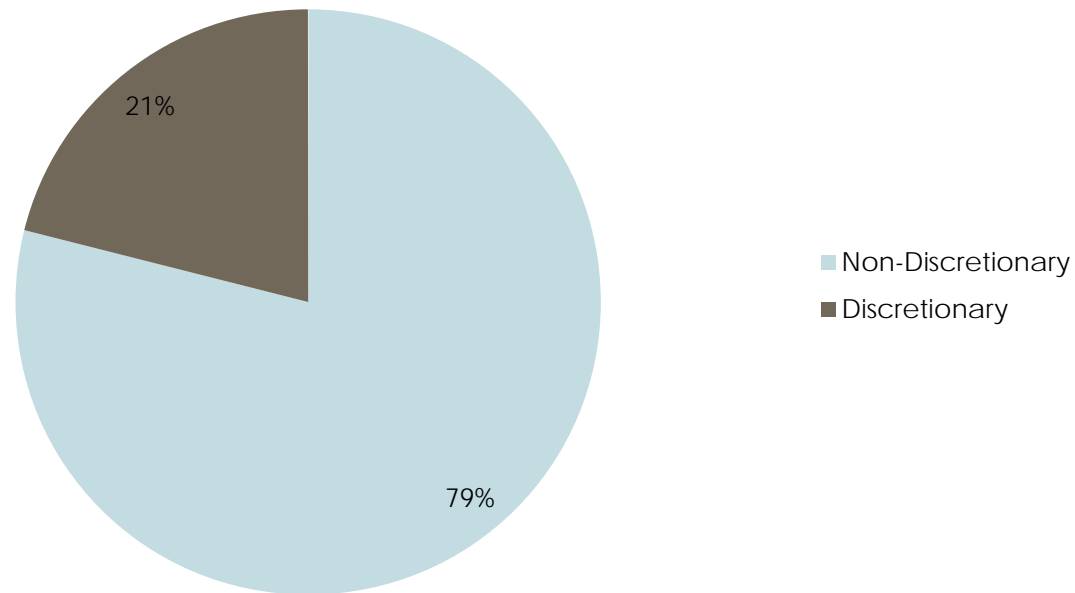
Description	2012-13 Final Budget	2011-12 Estimated Actuals	2010-11 Actuals	2009-10 Actuals	2008-09 Actuals	2007-08 Actuals
Total Revenues	\$112,136,098	\$113,072,632	\$120,777,671	\$116,644,016	\$120,640,550	\$114,266,043
Total Expenditures	\$ 112,136,098	\$111,578,608	\$119,898,527	\$119,271,962	\$122,089,273	\$115,860,475
Excess/Deficit Rev. over Exp.	-	\$1,494,024	\$879,144	(\$2,627,946)	(\$1,448,723)	(\$1,594,432)

# Central Service Cost Centers

Expenses	2012-13 Budget	2011-12 Budget	2011-12 Actuals	Budget/Budget Change	Budget/Actual Change
Full Time Academic	\$ -	\$ -	\$ -	0.00%	0.00%
Academic Admin	\$ 867,043	\$ 839,640	\$ 828,942	3.26%	4.60%
Other Faculty	\$ 408,742	\$ 454,699	\$ 435,515	-10.11%	-6.15%
Part Time Academic	\$ 64,608	\$ 78,719	\$ 75,083	-17.93%	-13.95%
Classified Salary	\$ 10,243,027	\$ 9,589,759	\$ 9,489,715	6.81%	7.94%
Fringe Benefits	\$ 17,345,972	\$ 15,474,227	\$ 16,187,530	12.10%	7.16%
Books, Supplies, Services	\$ 8,400,681	\$ 8,870,527	\$ 8,307,749	-5.30%	1.12%
Equipment Cap Outlay	\$ 73,076	\$ 102,101	\$ 85,284	-28.43%	-14.31%
Debt Service Transfer	\$ 4,719,677	\$ 3,138,692	\$ 4,077,942	50.37%	15.74%
PFT Load Banking	\$ -	\$ 965,166	\$ -	-100.00%	0.00%
<b>Expense Total</b>	<b>\$ 42,122,826</b>	<b>\$ 39,513,530</b>	<b>\$ 39,487,760</b>	<b>6.60%</b>	<b>6.67%</b>

Data updated as of September 15, 2012.

# Central Service Cost Centers



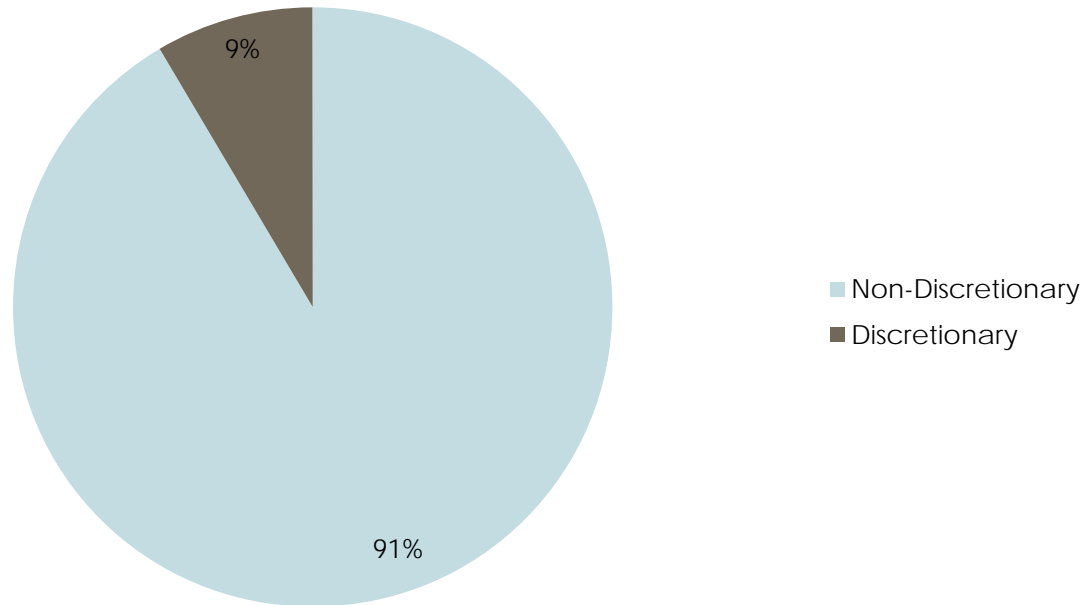
For the fiscal year 2012-13 budget, Central Services' Non-Discretionary budgets represents 79% of the entire service budgets and Discretionary budgets represent 21%.

# College of Alameda

Expenses	2012-13 Budget	2011-12 Budget	2011-12 Actuals	Budget/Budget Change	Budget/Actual Change
Full Time Academic	\$ 3,394,919	\$ 3,618,351	\$ 3,372,580	-6.17%	0.66%
Academic Admin	\$ 674,572	\$ 531,485	\$ 576,544	26.92%	17.00%
Other Faculty	\$ 1,063,596	\$ 907,134	\$ 889,680	17.25%	19.55%
Part Time Academic	\$ 2,297,814	\$ 2,045,565	\$ 2,446,689	12.33%	-6.08%
Classified Salary	\$ 2,106,599	\$ 2,268,316	\$ 2,013,210	-7.13%	4.64%
Fringe Benefits	\$ 4,167,585	\$ 3,892,133	\$ 3,382,863	7.08%	23.20%
Books, Supplies, Services	\$ 1,019,717	\$ 1,059,692	\$ 907,671	-3.77%	12.34%
Equipment Cap Outlay	\$ 4,310	\$ 34,317	\$ 32,669	-87.44%	-86.81%
PFT Load Banking	\$ 404,295	\$ -	\$ -	4042950000.00%	4042950000.00%
Expense Total	\$ 15,133,407	\$ 14,356,993	\$ 13,621,907	5.41%	11.10%

Data updated as of September 15, 2012.

# College of Alameda



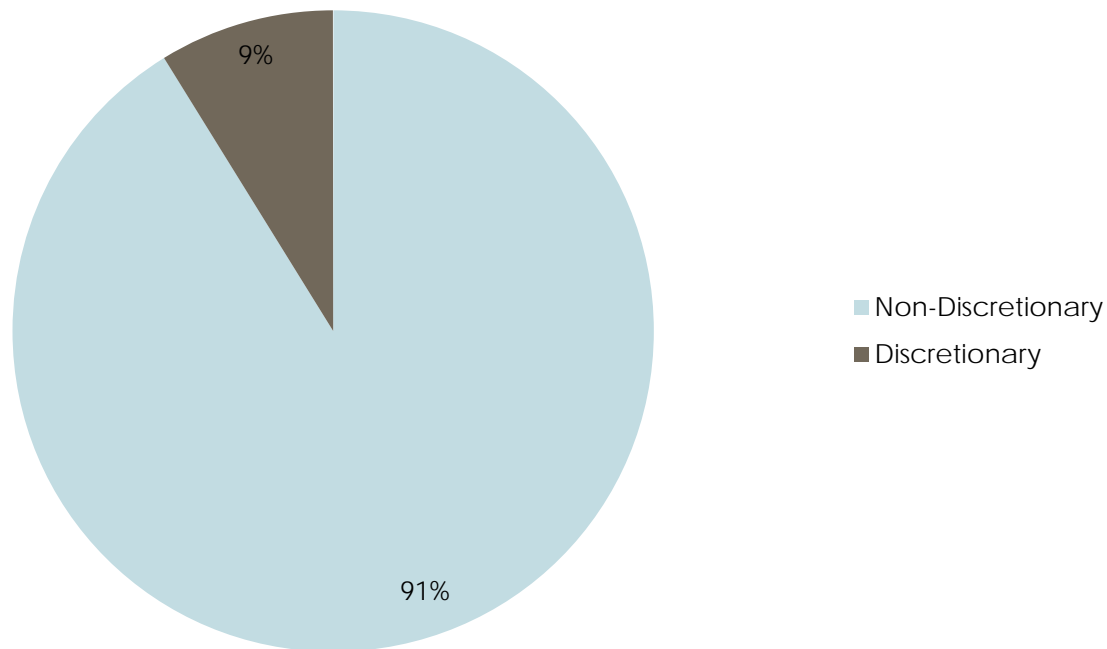
For the fiscal year 2012-13 budget, COA's Non-Discretionary budget represents 91% of its entire college budget and Discretionary budget represents 9%.

# Laney College

Expenses	2012-13 Budget	2011-12 Budget	2011-12 Actuals	Budget/Budget Change	Budget/Actual Change
Full Time Academic	\$ 7,228,927	\$ 6,608,035	\$ 6,728,085	9.40%	7.44%
Academic Admin	\$ 903,788	\$ 1,018,668	\$ 906,375	-11.28%	-0.29%
Other Faculty	\$ 2,052,087	\$ 1,847,297	\$ 1,668,700	11.09%	22.98%
Part Time Academic	\$ 4,957,542	\$ 5,494,490	\$ 6,704,084	-9.77%	-26.05%
Classified Salary	\$ 3,778,984	\$ 3,871,653	\$ 3,731,735	-2.39%	1.27%
Fringe Benefits	\$ 7,970,571	\$ 7,142,406	\$ 6,768,374	11.60%	17.76%
Books, Supplies, Services	\$ 1,853,614	\$ 2,363,719	\$ 2,175,206	-21.58%	-14.78%
Equipment Cap Outlay	\$ 2,900	\$ 11,539	\$ 7,708	-74.87%	-62.38%
PFT Load Banking	\$ 14,163	\$ -	\$ -	141630000.00%	141630000.00%
Expense Total	\$ 28,762,576	\$ 28,357,807	\$ 28,690,266	1.43%	0.25%

Data updated as of September 15, 2012.

# Laney College



For the fiscal year 2012-13 budget, Laney's Non-Discretionary budget represents 91% of its entire college budget and Discretionary budget represents 9%.

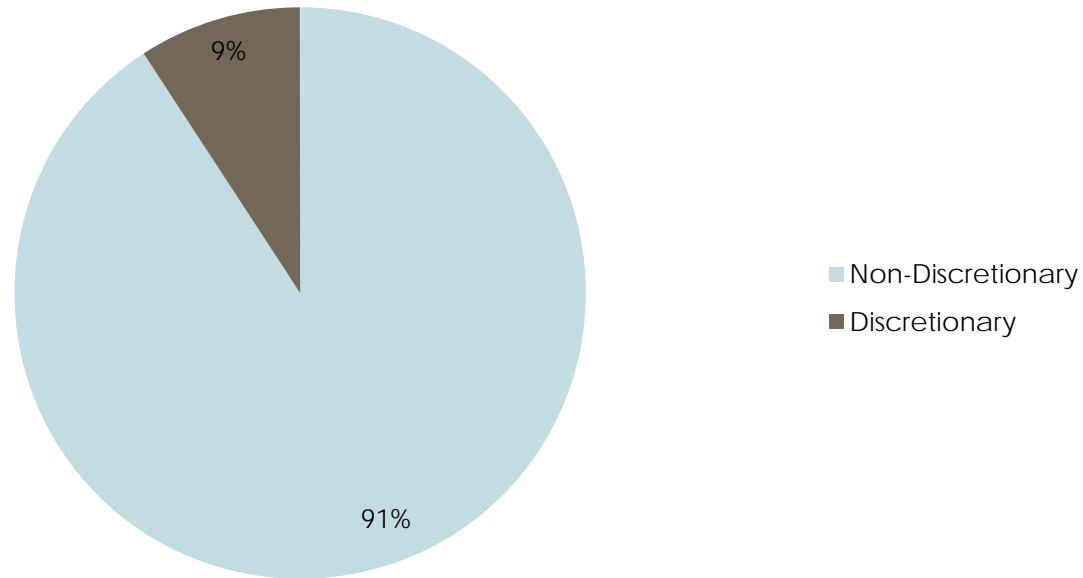


# Merritt College

Expenses	2012-13 Budget	2011-12 Budget	2011-12 Actuals	Budget/Budget Change	Budget/Actual Change
Full Time Academic	\$ 4,551,860	\$ 4,504,091	\$ 4,285,099	1.06%	6.23%
Academic Admin	\$ 456,538	\$ 471,588	\$ 524,336	-3.19%	-12.93%
Other Faculty	\$ 1,290,117	\$ 1,383,365	\$ 1,408,336	-6.74%	-8.39%
Part Time Academic	\$ 1,884,215	\$ 1,998,953	\$ 2,131,830	-5.74%	-11.62%
Classified Salary	\$ 2,501,960	\$ 2,510,553	\$ 2,337,427	-0.34%	7.04%
Fringe Benefits	\$ 4,723,290	\$ 4,502,087	\$ 4,285,323	4.91%	10.22%
Books, Supplies, Services	\$ 1,189,234	\$ 1,273,028	\$ 934,464	-6.58%	27.26%
Equipment Cap Outlay	\$ 15,152	\$ 1,000	\$ 1,124	1415.20%	1248.64%
PFT Leave Banking	\$ 60,961	\$ -	\$ -	609610000.00%	609610000.00%
Expense Total	\$ 16,673,327	\$ 16,644,665	\$ 15,907,936	0.17%	4.81%

Data updated as of September 15, 2012.

# Merritt College



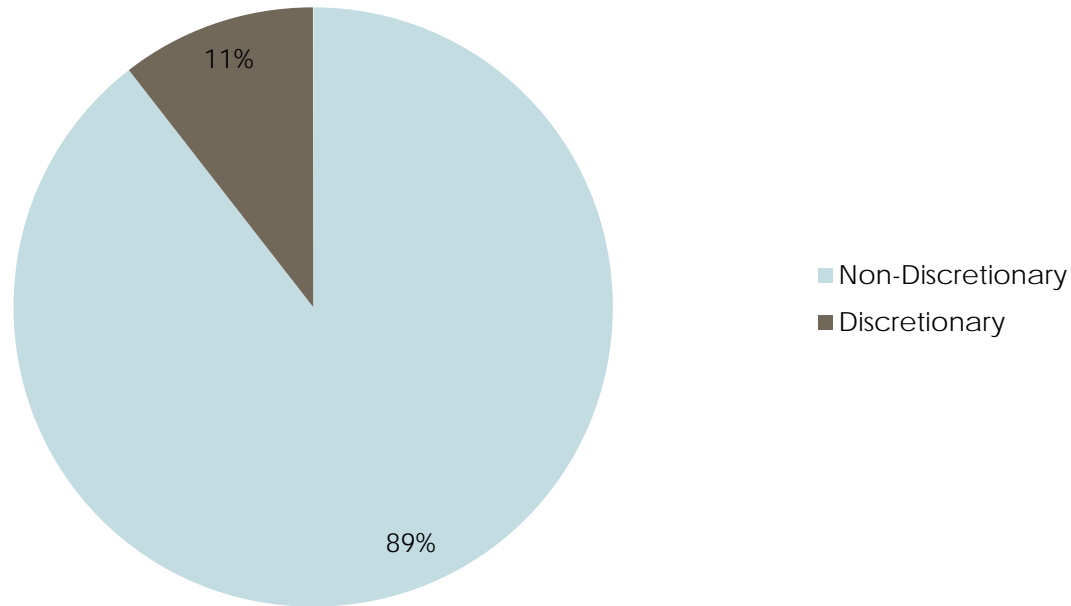
For the fiscal year 2012-13 budget, Merritt's Non-Discretionary budget represents 91% of its entire college budget and Discretionary budget represents 9%.

# Berkeley City College

Expenses	2012-13 Budget	2011-12 Budget	2011-12 Actuals	Budget/Budget Change	Budget/Actual Change
Full Time Academic	\$ 3,139,541	\$ 2,630,838	\$ 2,676,091	19.34%	17.32%
Academic Admin	\$ 458,957	\$ 446,923	\$ 490,297	2.69%	-6.39%
Other Faculty	\$ 715,996	\$ 498,103	\$ 483,255	43.74%	48.16%
Part Time Academic	\$ 3,072,662	\$ 3,242,377	\$ 3,578,369	-5.23%	-14.13%
Classified Salary	\$ 2,066,324	\$ 1,989,888	\$ 1,983,184	3.84%	4.19%
Fringe Benefits	\$ 3,782,521	\$ 3,120,711	\$ 3,167,056	21.21%	19.43%
Books, Supplies, Services	\$ 1,064,367	\$ 1,108,624	\$ 1,034,983	-3.99%	2.84%
Equipment Cap Outlay	\$ 14,297	\$ 33,100	\$ 32,749	-56.81%	-56.34%
Fund Balance	\$ 343,553	\$ -	\$ -	343553000.00%	3435530000.00%
Expense Total	\$ 14,658,218	\$ 13,070,564	\$ 13,445,984	12.15%	9.02%

Data updated as of September 15, 2012.

# Berkeley City College



For the fiscal year 2012-13 budget, BCC's Non-Discretionary budget represents 89% of its entire college budget and Discretionary budget represents 11%.

# Budget Allocation Model

# Implementation of the Budget Allocation Model

- In August of 2010, the Planning and Budgeting Council began working on the creation of and recommendation to the Chancellor a Budget Allocation Model (BAM)
- Purpose to:
  - to move from the existing model to a model that would better serve the Colleges and District
  - to fully respond to previous Accreditation recommendations

# Implementation of the Budget Allocation Model

- **Core principles:**
  - provide financial stability
  - consistent with the State's SB 361 funding model
  - simple and easy to understand
  - provide for a reserve in accordance with Peralta's Board policy
  - maintain autonomous decision making at the college level
  - responsive to the District's and Colleges' planning processes

# Budget Allocation Model

## 2012-13 Budget Allocation Model Worksheet

<b>Base Allocation:</b>			
	Total Deficited Computational Revenue		\$ 88,888,513
	Unrestricted Lottery		2,320,352
	Apprenticeship		32,198
	Student Health Fees		835,000
	Other Student Fees and Miscellaneous		3,278,725
	Transfer in from other sources(funds)		11,398,445
	Parcel Tax		3,553,490
<b>Total Revenue Allocation</b>		\$ 110,306,723	
	Less:		
	OPEB Benefit Expenses		10,615,908
	OPEB Debt Service		3,562,003
<b>Total Exclusions</b>		\$ (14,177,911)	
	Applicable Revenue		\$ 96,128,812



# Budget Allocation Model

Three Year FTE Rolling Averages		Alameda	Berkeley	Laney	Merritt
2011-12		3,564.72	3,662.71	7,767.50	3,660.27
2010-11		3,877.34	3,952.09	7,956.60	4,085.13
2009-10		<u>4,204.13</u>	<u>4,193.79</u>	<u>9,040.61</u>	<u>4,740.44</u>
Average		3,882.06	3,936.20	8,254.90	4,161.95
Percentage		19.18%	19.45%	40.79%	20.57%

# Budget Allocation Model

District Office Service Center Budgets		
Chancellor		1,356,248
Board of Trustees		157,735
General Counsel		754,837
Information Tech		2,515,924
Public Information		839,398
Risk Management		482,684
Education Svs		1,003,774
Student Svs		852,513
Institutional Research		870,791
Human Resources		2,043,850
Finance		3,235,323
General Services		4,012,321
Purchasing		895,162
		19,020,560

Centralized Services Budgets		
DSPS Contribution		1,157,655
Admissions & Records		1,627,351
Facilities		3,067,269
Financial Aid		1,260,360
		7,112,635

# Budget Allocation Model – Tentative Budget

	Alameda	Berkeley	Laney	Merritt
<b>Revenue Allocation by College</b>	17,643,538	17,889,568	37,517,600	18,915,576
Out of State and International Rev.	645,137	1,161,041	1,664,093	339,817
DO Service Center Budgets	(3,580,849)	(3,630,782)	(7,614,394)	(3,839,015)
Centralized Services Budgets	(1,327,384)	(1,345,894)	(2,822,578)	(1,423,084)
	13,380,443	14,073,934	28,744,722	13,993,294
<b>Unrestricted Expenditure Budget by College</b>				
Full Time Academic	\$ 3,255,246	\$ 2,761,927	\$ 6,781,691	\$ 4,589,729
Academic Admin	664,070	458,957	903,788	456,538
Other Faculty	909,843	579,584	1,932,850	1,297,543
Part Time Academic	1,576,652	2,431,634	4,632,623	1,282,868
Classified Salary	2,121,211	2,139,277	3,722,793	2,534,413
Fringe Benefits	3,837,111	3,220,916	7,391,012	4,642,035
Books, Supplies, Services	987,997	1,060,018	1,831,012	1,184,611
Equipment Cap Outlay	5,010	14,297	5,875	7,199
Load Banking	404,295	343,553	87,865	134,663
Expenditure total	\$ 13,761,435	\$ 13,010,163	\$ 27,289,509	\$ 16,129,599
<b>Difference</b>	<b>\$ (380,992.47)</b>	<b>\$ 1,063,770.68</b>	<b>\$ 1,455,212.80</b>	<b>\$ (2,136,305.01)</b>

# Budget Allocation Model – Tentative Budget

	COA	Laney	Merritt	BCC	Total
<b>BAM %</b>	<b>19.18%</b>	<b>40.79%</b>	<b>20.57%</b>	<b>19.46%</b>	<b>100%</b>
Instructors	18.62%	39.31%	25.56%	16.51%	100%
Counselors	12.79%	40.71%	28.60%	17.90%	100%
Librarians	24.39%	34.96%	16.26%	24.39%	100%
Admin.	20.00%	40.00%	20.00%	20.00%	100%
Classified	22.65%	34.13%	23.94%	19.28%	100%
Instructional Aides	12.48%	58.00%	19.09%	10.43%	100%

# Budget Allocation Model – Final Budget

	Alameda	Berkeley	Laney	Merritt
<b>Revenue Allocation by College</b>	18,442,111	18,699,276	39,215,702	19,771,723
Out of State and Intl. Rev.	645,137	1,161,041	1,664,093	339,817
DO Service Center Budgets	(3,649,054)	(3,699,939)	(7,759,428)	(3,912,139)
Centralized Services Budget	(1,364,544)	(1,383,572)	(2,901,596)	(1,462,923)
	14,073,649	14,776,807	30,218,771	14,736,478
<b>Unrestricted Expenditure Budget by College</b>				
Full Time Academic	\$ 3,394,919	\$ 3,139,541	\$ 7,190,927	\$ 4,551,860
Academic Admin	699,572	458,957	903,788	456,538
Other Faculty	1,113,226	784,202	2,052,087	1,290,117
Part Time Academic	1,056,415	1,388,184	3,458,834	1,172,695
Classified Salary	2,106,599	2,066,324	3,790,511	2,510,060
Fringe Benefits	4,067,288	3,650,038	7,820,457	4,682,747
Books, Supplies, Services	994,017	1,064,368	1,853,614	1,184,134
Equipment Cap Outlay	5,010	14,297	2,900	12,152
Load Banking	186,215	188,738	395,816	199,606
<b>Expenditure Totals</b>	<b>\$ 13,623,261</b>	<b>\$ 12,754,649</b>	<b>\$ 27,468,934</b>	<b>\$ 16,059,909</b>
<b>Difference w/o Parcel Tax</b>	<b>\$ 450,388.04</b>	<b>\$ 2,022,157.58</b>	<b>\$ 2,749,837.09</b>	<b>\$ (1,323,430.71)</b>
Parcel Tax allocations	\$ 1,010,155.00	\$ 704,068.00	\$ 1,135,208.00	\$ 704,068.00
<b>Expenditure Totals w/ Parcel</b>	<b>\$ 14,633,416.00</b>	<b>\$ 13,458,717.00</b>	<b>\$ 28,604,142.00</b>	<b>\$ 16,763,977.00</b>
<b>Difference with Parcel Tax</b>	<b>\$ (559,767)</b>	<b>\$ 1,318,090</b>	<b>\$ 1,614,629</b>	<b>\$ (2,027,499)</b>

# Budget Allocation Model – Final Budget

	COA	Laney	Merritt	BCC	Total
<b>BAM %</b>	<b>19.18%</b>	<b>40.79%</b>	<b>20.57%</b>	<b>19.46%</b>	<b>100%</b>
Instructors	18.89%	39.56%	23.66%	17.89%	100%
Counselors	17.57%	37.07%	23.57%	21.79%	100%
Librarians	22.39%	40.30%	14.93%	22.39%	100%
Admin.	20.00%	40.00%	20.00%	20.00%	100%
Classified	23.09%	32.83%	24.41%	19.66%	100%
Instructional Aides	11.79%	60.33%	18.03%	9.85%	100%

# Questions